

MADRID MADRID Estrategia de Transformación Digital de la Ciudad de Madrid Capital Digital Porque lo Digital MADRID es Capital Itinerario de Inteligencia Artificial Marco Estratégico Capital Digita SMARTCITY

Part of Madrid City Council's Digital Transformation **Strategy**

Objetivo estratégico 2: Inteligencia de Ciudad

Para impulsar este objetivo estratégico, la Ciudad de Madrid cuenta con distintos proyectos habilitadores e impulsores de la transformación, estructurados en los dos ejes estratégicos:

Eje estratégico 3:



Ciudad segura, resiliente y capacitada



Programa 5. INTELIGENCIA DIGITAL Y SOSTENIBLE EN LA GESTIÓN



Plataforma digital de ciudad: Madrid Inteligente

Avanzar sobre el modelo del Ayuntamiento como plataforma, ampliando su alcance funcional para incorporar sensores y actuadores interconectados mediante protocolos estándar, neutros, abiertos e interoperables y así facilitar el despliegue del Internet de las Cosas (IoT), logrando que los activos de la Ciudad estén conectados monitorizados y se incorpore la gestión inteligente.

La conectividad de los activos permite disponer de un inventario vivo, información muy fiable del funcionamiento de la Ciudad, georreferenciación e integración con los procesos de gestión municipales. Para este sistema nervioso periférico desplegado en vía pública se aprovecharán las capacidades de edge y fog computing, las técnicas de blockchain e inteligencia artificial, así como las nuevas redes 5G, que aportan unas funcionalidades avanzadas.

Todo culmina en la integración con la plataforma de Ciudad, con el Cerebro de Ciudad, con el Gemelo de Ciudad y con la unicidad, integridad, consistencia y calidad de los datos.

Medioambiente y movilidad

La aplicación de IA en el ámbito de medioambiente y movilidad tiene un impacto transformador en la construcción de un entorno más sostenible, seguro y eficiente para la ciudad de Madrid. A través de sistemas inteligentes v de análisis de datos, la IA optimiza el uso y la gestión de la energía, la calidad del aire y el transporte.



proyecto Gemelo Digital de Madrid, dentro de sus actuaciones permite la identificación de distintos elementos que forman parte del entorno urbano a partir de la captura periódica de imágenes en 3D v del empleo de la inteligencia artificial. Uno de estos elementos urbanos son las terrazas y con este proyecto piloto se pretende meiorar la toma de decisiones en distintos ámbitos de la gestión







The beginnings

In 2013, the Madrid City Council decided to enable a paradigm shift in the contracting of Public Services in the city of Madrid, where the City Council goes from contracting activities to contracting services.

Pay for Activities

Ex: cleaning the street

Pay for Services

ex: the street is clean

- Unification of service contracts (long-term multi-services)
- Zoning of the city.
- Management and billing by quality indicators and service level agreements.
- Investments contemplated in the economic and financial model of the contracts.



Systems not prepared for the new management model

Professionals and managers need tools that allow decision-making

Technological renewal

Citizens ask for more participation in the improvement of the city





The solution was



Integrated Platform Capabilities

Functionality

Integrated process

Aggregate and Unique Information

Advanced and interconnected technology

Improvements it offers

- Standardization of tasks
- Integration of professionals and processes
- Unique data shared
- Process traceability
- Individual and aggregated visibility
- Complete, accessible and navigable information
- Information for decisionmaking
- Remote Access, Mobile

Strategic Objective

Provide a governing body for Urban Public Services (Integral Contracts) through an integrated technological platform that allows a single inventory, exhaustive knowledge of what is happening in the city and facilitates citizen collaboration in the improvement of the city and its services.





How do you finance a major digital transformation in a city without creating a huge new budget line?

Madrid City Council was changing the model from activity management to service management.

- Unification of service contracts (long-term multi-service contracts).
- City zoning.
- Management and billing based on quality indicators and service level agreements.
- Investments included in the economic-financial model of the contracts.

	Integral Service Contract	Description	Amount
1	Movility	Regulated Parking Service, Vehicules Loading and Unloading, , Access, signage, barriers, bike	862 € Millions
2	Facilities	Traffic lights, Traffic cameras, M-30, tunnels, Galleries, lighting, and energy	772 € Millions
3	Pavements and civil works	Pavements and Construction	261 € Millions
4	Peripheral waste	Collection and transport, bins, containers, recycling points	681 € Millions
5	Cleaning and green areas	Trees, cleaning, furniture, irrigation, fountains, children's and elderly area	1.943 € Millions
6	Historic and Singular Parks	Historic parks and singular zones like level 5 services IC for these areas	278 € Millions

10,5 € Millions in technological services (+4,5 M€ in extensión procurement)

0,22% of the amount of Integral Contracts that must be managed



Investment of human
resources from IAM and
Environment to design and
test the platform





One platform for all city assets & services



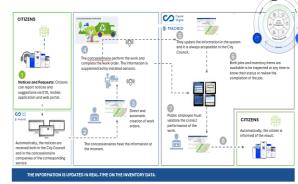
- MiNT is the technological platform supporting all urban public services.
- Used by managers, inspectors, companies, and citizens.
- Built on a single municipal asset inventory.

Single, unified inventory 5 million assets connected.



- 5 million geolocated assets, including parks, trees, and vehicles.
- Around 3 million vehicle positions every day.
- Citizen communication and management are integrated at the asset level.

Integrated workflows ensure e2e traceability.



- Citizens can report issues directly to the City Council.
- Service companies receive, perform, and close work orders.
- Real-time updates
 validate quality and ensure
 transparency.







MADRID - Madrid is not just big — it's complex







181 **Nationalities**



21/119/9.422

Districts/Neighborhoods /Streets



325 k

Vehicles/day in M30 areas



35M/54M

Bus/Metro travelers monthly



53.427

Traffic lights



745 k

Trees



+4.400



5 M



321 k

Companies



4.700 km

Streets and roads

(EMT)

2.095/219/10.707 Buses/Lines/Bus Stops





Sport Venues (Public and Private)

+600

224 k

Vertical road signs

Parking meters

Floating Population



475/125

Procedures/Services to the citizen/companies



99 Service and

Assistance Offices



15/8

Government and Delegated Areas/Municipal and mixed

companies



901

Municipal buildings



30.000 **Employees**



> 8.000

Telecommuting daily employees



> 22.000 Mobile corporate lines



410





60 TB

Monthly traffic data



1.546

Virtual servers



Physical

servers

83

Perimeter FW packets/hour

5 M



50,4 M

Events/hour SIFM



865 Database



TB of storage



Corporate mailboxes

36 k



Technology

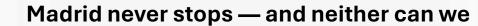
City Council





SMARTCITY







Millions of citizens

From complexity

WHAT DOES IT REALLY TAKE FOR A CITY LIKE MADRID TO WORK EVERY SINGLE DAY?

Thousands of assets.
One city.





What does it really take to keep a city like Madrid running — even when everything stops?

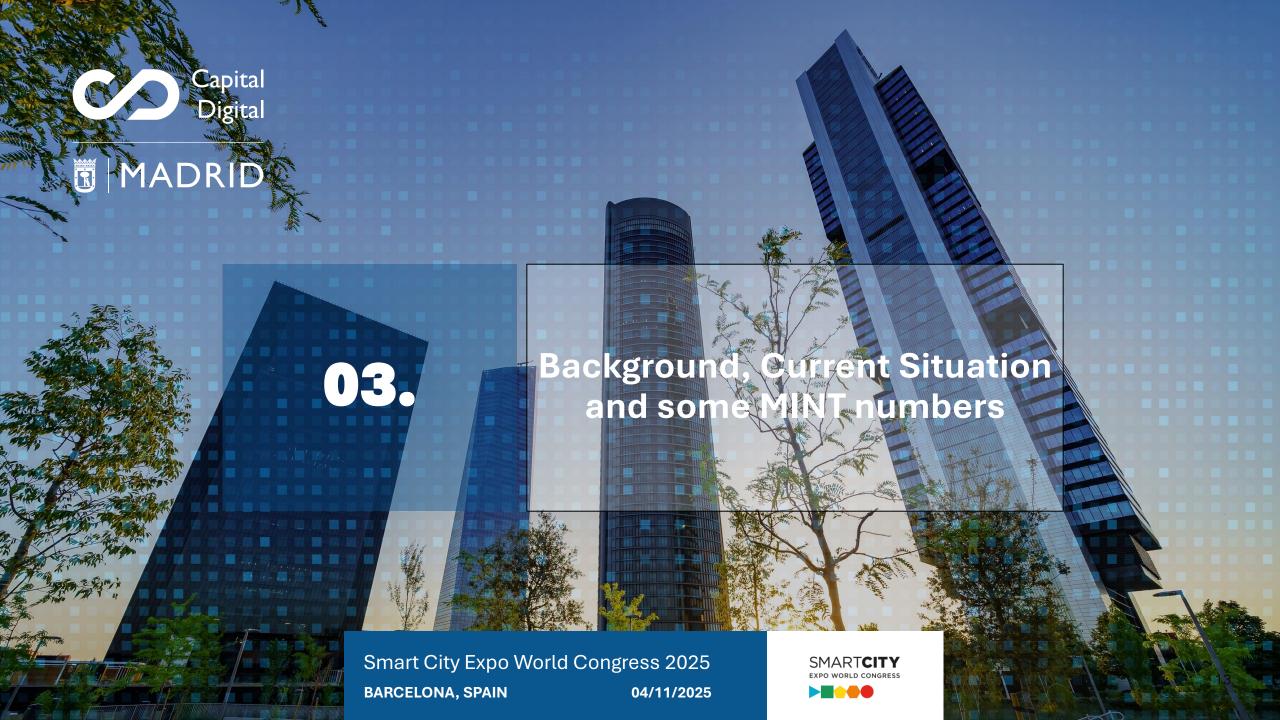


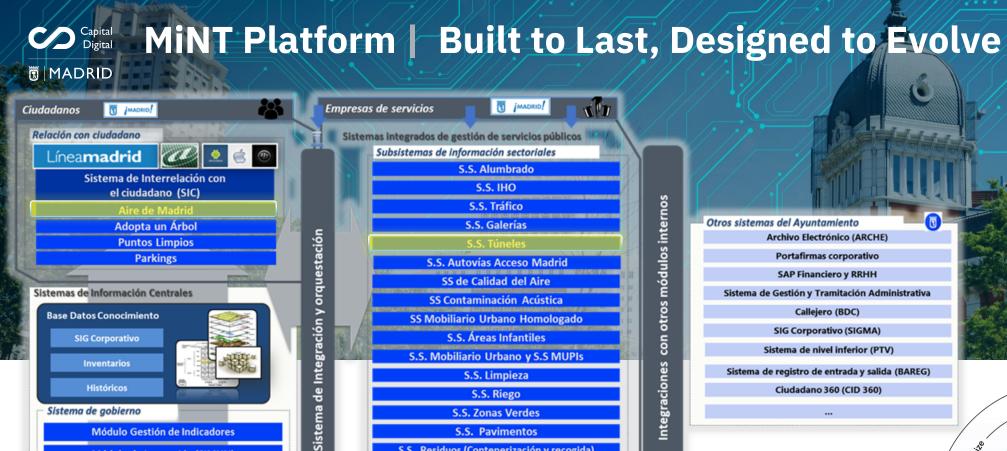
TURNING URBAN COMPLEXITY INTO QUALITY OF LIFE.



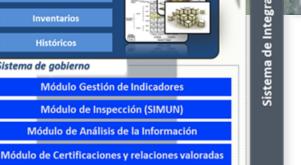


Our purpose is to transform complexity into smart, connected solutions that improve the daily life of Madrid's citizens.





Lifecycle Insights & Reporting Operate



Canal de Isabel II



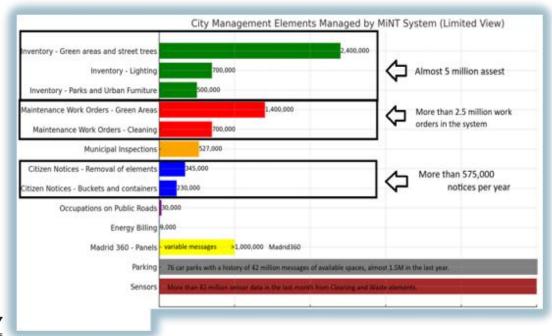


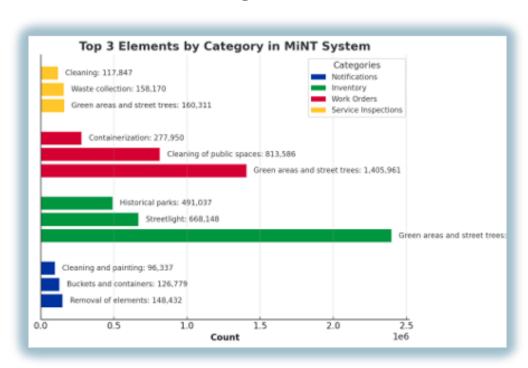
Terceros



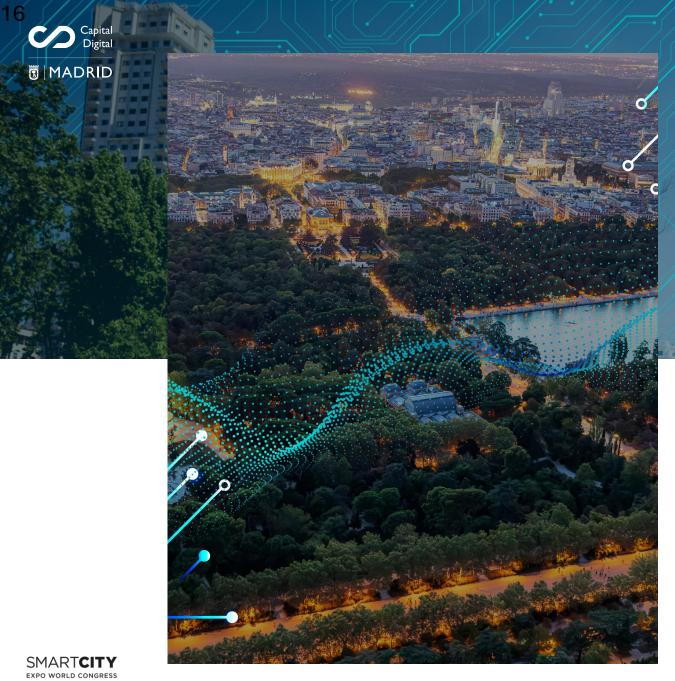
Building a transparent and data-driven city... some numbers

- Provide **real-time visibility** of all city operations.
- Collect data from thousands of sensors and service vehicles over 80 million records every month.
- Empowers citizens, public employees and government with open and shared information.
- Promote efficiency, accountability, sustainability, and smarter decision-making.











GRIOT is our new **IOT ingestion platform**.

Based on AWS Garnet NGSI-LD native framework and integrated with new BigQuery municipal datalake, provides a new paradigm to integrate rapidly new use cases.

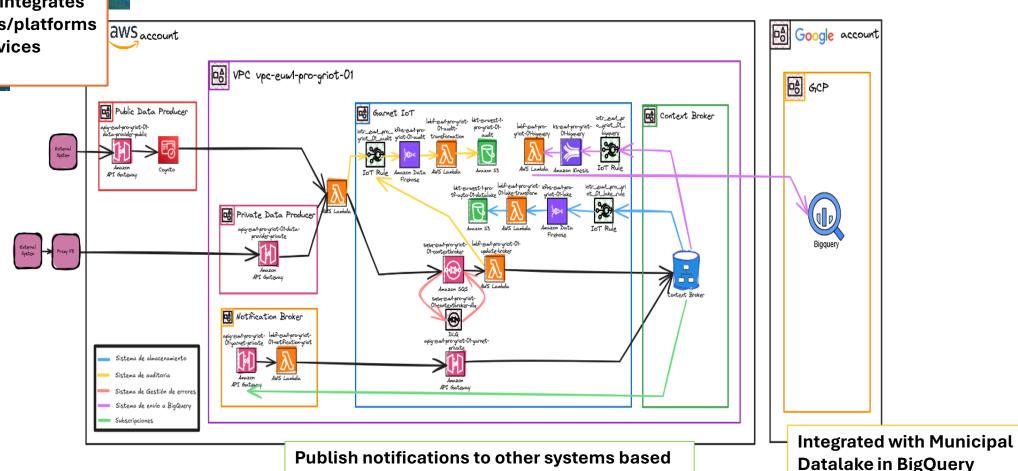
Not only allows us to start creating **new rules** and alerts integrating it with MiNT Sectorial Information Systems automating the creation of warnings or incidents to real equipment inventoried. It has been the first stone to our path to include AI capabilities to take advantage of sensor, inventory and data analytics.



Data Producer: integrates with IOT devices/platforms from public services companies

GRIOT: Architecture and capabilities

Fiware Scorpio Context Broker stores all IOT data to allow rules and decisión making such as notifications



on rules over context (ie. Alerts, service requests) or geographical information (GIS)





GRIOT: IoT revolution, Sustainable IoT!

IOT Platform already provides services to:

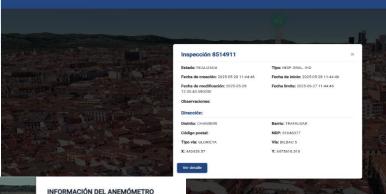
- Anemometers (historic fountains)
- Load cells on bridges
- Cleaning Vehicles
- Network nodes in municipal network



- Traffic monitoring points
- Waste management vehicles
- Bins
- •

















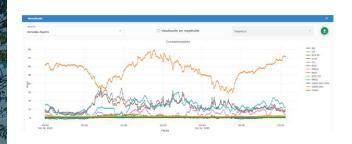
NEW AIR QUALITY MONITORING SYSTEM (SIVCA)

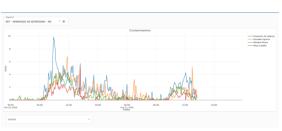
The Air Quality Project was designed to support Madrid City Council efforts to improve air quality in the city. The project includes a fully, municipally-owned system integrated with MiNT platform. This strategic upgrade ensures full operational independence from external maintenance providers, enhancing reliability, efficiency, and long-term sustainability.



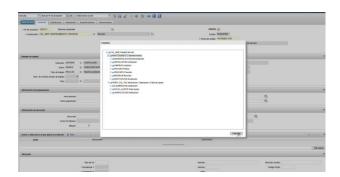


New Air Quality MONITORING SYSTEM OBJECTIVES





Automated control of the air quality network (fixed and mobile stations)



Improve scheduled and corrective maintenance operations and its control Enable real-time data capture and database storage of pollutant level measurements



Facilitate automatic generation of data publishing to government agencies and data public datasets



Support the maintenance and validation of air quality data fostering public employees efficiency



Keep citizens informed through all availables channels: new Aire de Madrid app, push notifications, website



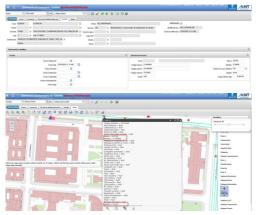


New Air Quality MONITORING SYSTEM OBJECTIVES





NEW TUNNELS INFORMATION SYSTEM



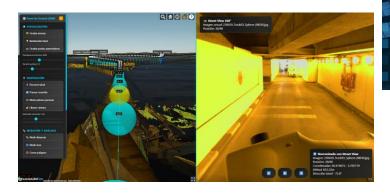
Facilitate Asset Inventory and Management

Starting with the inventory of all the Assets that need to be managed and its processes



Integrated with Inspection App

Municipal workers work on field using their tablets and mobile to inspect elements.



New visualization capabilities

Leveraging digital twin capacities such as 3d visualization

The solution is being **rolled out in phases**, beginning with **inventory and asset management**, **work orders** to track all types of tasks related to those assets, **mobile** support for **inspection** agents, and subsequently adding features that enrich and expand its capabilities, such as analytics in BigQuery/Dashboards, digital twin integration, and IoT.



